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# STANDARD BANK CORPORATE & INVESTMENT BANKING

Power & Infrastructure – Opportunities for Growth

George Kotsovos The Standard Bank of South Africa Limited June 2022





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& DEVELOPMENT

International presence in: Beijing, Dubai, Isle of Man, Jersey, London, New York and Sao Paulo

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НЕЦЕНОК- АКТИСАН ТИМИМИКО ОГ СОЗМИКИСЕ ТИМИМИКО ОГ СОЗМИКИСЕ В СОЗМИКИСЕ СТАНИКИ И СОССИМЕНСИ СОЗМИКИСЕ СТАНИКИ И СОССИМЕНСИ СОЗМИКИСЕ СОЗМИКОТО СОЗМИКОТЕ СОЗМИСНОТ СОЗМИСНОВОННОВО СОЗМИСНОВОННОВОННОВОННОВОН

### LOCAL ON-THE-GROUND EXPERTISE SUPPORTED BY A STRONG RETAIL PRESENCE



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Country	Standard Bank branches*	ATMs	Corporate banking	Retail banking	Investor services	Investment banking
South Africa	538	4,444	~	~	~	✓
Angola	18	68	×	<ul> <li>Image: A second s</li></ul>	-	✓
Botswana	13	77	✓	<ul> <li>Image: A second s</li></ul>	<ul> <li>Image: A second s</li></ul>	✓
Côte d'Ivoire	1	-	✓	-	<ul> <li>Image: A second s</li></ul>	×
DRC	3	2	✓	-	-	×
eSwatini	11	96	✓	✓	✓	✓
Ghana	40	132	✓	✓	✓	✓
Kenya	25	109	×	<ul> <li>Image: A second s</li></ul>	×	✓
Lesotho	18	110	✓	<ul> <li>Image: A set of the set of the</li></ul>	-	✓
Malawi	27	129	×	<ul> <li>Image: A second s</li></ul>	<ul> <li>Image: A second s</li></ul>	✓
Mauritius	1	-	~	Private clients	~	~
Mozambique	50	237	✓	<ul> <li>Image: A second s</li></ul>	<ul> <li>Image: A second s</li></ul>	✓
Namibia	63	259	✓	<ul> <li>Image: A second s</li></ul>	×	✓
Nigeria	175	804	✓	<ul> <li>Image: A second s</li></ul>	×	✓
South Sudan	1	1	✓	<ul> <li>Image: A second s</li></ul>	-	✓
Tanzania	13	38	✓	<ul> <li>Image: A second s</li></ul>	×	✓
Uganda	80	173	✓	<ul> <li>Image: A second s</li></ul>	<ul> <li>Image: A second s</li></ul>	✓
Zambia	29	101	✓	<ul> <li>Image: A second s</li></ul>	<ul> <li>Image: A second s</li></ul>	✓
Zimbabwe	17	28	×	<ul> <li>Image: A second s</li></ul>	×	✓
Rep. offices	-	-	-	-	-	✓
Total	1,123	6,808				

\* Includes service centres and access banking centres

### ACCESS TO A UNIVERSAL BANK









### ACCESS TO A UNIVERSAL BANK

### Client engagement and service is central

- Client service teams with specialists across disciplines
- One point of contact with the bank: client co-ordinator
  - Provides access to products and services across the bank
  - Pan-African relationships managed through central relationship manager, supported by in-country relationship managers
- Client service supported by product specialists:
  - Transactional Solution Managers and service advisors
  - Trade sales managers
  - Global markets sales managers and dealers
  - Investment banking coverage and senior bankers
- Client service desks
  - High first-time resolution and escalation procedures

Using our insights based on our location, legitimacy, reputation and our deep industry knowledge, we can develop meaningful and relevant client relationships.

This allows us to provide you with appropriate products and services to help deliver your strategy.



# We call it home







# POWER & INFRASTRUCTURE -THEMES





### **SETTING THE SCENE: SECTOR THEMES**

- Private Public Partnerships are increasingly gaining momentum in Africa, mainly due to:
  - **Constrains** on public sector resources, **growing pressure** on government budgets and efficiency constraints.
  - Leading to **partnering opportunities** for governments with entities in the private sector towards a more **collaborative approach**;
- Important drivers:
  - Partnerships can be an effective way to mitigate some of the risks associated with privately financed and managed projects.
  - Correct regulatory framework and strong political commitment is required for successful partnerships, but will also require thorough planning, good communication, strong commitment and effective monitoring and enforcement by government;
  - PPP's offer good value for money to governments and opportunities for investors.





### **SETTING THE SCENE: SECTOR THEMES**

- Private sector investment in the power sector in Sub Saharan Africa has largely been driven by **foreign investment** ...
- Investment also tends to be towards generation assets & greater investment is required to maintain and build new transmission and distribution networks.
- PPPs would be required going forward between the various utilities on the African continent and private investors to maintain and extend existing transmission and distribution networks.
- According to Global Transmission Research, Africa is expected to add on an additional 103 466 km's of transmission network between 2020 and 2030. The additional transmission network represents an estimated USD 79bn according to Global Transmission Research.
- Successful examples of PPPs to note: REIPPP, Toll roads (SA, Kenya), Water & health



#### Private investment in the power sector by region and source (2019)

Source: World Bank, Rethinking Power Sector Reforms in The Developing World, 2019.



### **POWER SECTOR THEMES**

### **Global Themes**



### Africa-specific themes

General		General	
Banking regulation	<ul> <li>Basel Regulation has fundamentally increased cost of capital and liquidity thereby decreasing the Commercial Banks' ability to support long dated financing structures</li> </ul>	Significant power and infrastructure investment required	<ul> <li>More than six hundred million people across the continent do not have access to electricity</li> <li>Infrastructure spend required is between USD130bn – USD150bn per annum and the financing deficit is c.USD70bn per annum over</li> </ul>
Capital enhancement products and structures	<ul> <li>DFIs and ECAs more willing to provide necessary structural support to commercial Banks to fund P&amp;I opportunities – particularly with regards to tenor</li> </ul>	across Africa	the next decade
		Macroeconomic concerns limit sovereign appetite	<ul> <li>Bank / investor appetite for sovereign assets is constrained due to generally high levels of sovereign indebtedness and low levels of growth</li> </ul>
Climate change	<ul> <li>Regulation and activism makes it increasingly difficult for Commercial Banks to support non-renewable technology</li> <li>Funds set up with specific green / responsible mandate looking for investment opportunities</li> </ul>	Policies	<ul> <li>Policy uncertainty and non-existence complicates ability for investors to take long term view on many Sub-Saharan markets</li> </ul>
РРР	<ul> <li>Global move towards PPP with less investment funded directly by government balance sheets</li> </ul>	Significant appetite for	<ul> <li>China is the source for 21% of Africa total imports and 17% of its exports</li> </ul>
Off-grid	<ul> <li>Movement away from reliance on centralized utilities to grid tied solutions and self contained systems through a modular approach including rural development and captive power solutions</li> </ul>	African risk from Asian giants in particular China	<ul> <li>China policy banks have extended nearly USD100bn in loans to Africa sovereigns</li> <li>Chinese FDI in Africa is close to USD30bn</li> </ul>
Renewable's efficiency	Significant improvements in the cost and quality of renewable technology, in particular solar panels, further enhancing feasibility and attractiveness of sector		<ul> <li>Off grid and Captive Power Solutions increasingly a solution to solving electrification rates and reducing reliance on sovereigns to</li> </ul>
Storage	Rapid advances in the battery storage changing the renewable energy proposition – sustainable cost effective solutions will fundamentally change the power sector	Decentralised energy/Off-grid	<ul> <li>fund power infrastructure</li> <li>Significant improvements in the cost and quality of renewable technology, in particular solar panels, further enhancing feasibility and attractiveness of sector</li> </ul>



CLIENT

SOE's (incl. Utilities)

### **POWER – SETTING THE SCENE: STRATEGIC FOCUS**

Services & Suppliers

EPC's





### **POWER: KEY THEMES WE ARE SEEING IN SSA**



### West Africa

- Average Electrification Rate: >47%
- High dependence on Hydro & Gas
- Installed Capacity: ~17 GW

#### Nigeria

- IPPs: Gas to power & Renewables (REFiT Programme)
- Decentralised Energy,SHS & C&I
   opportunities
- Sector regulatory reform through World Bank support

#### Ghana

- Sector reform: Towards cost reflective tariffs, significant progress
- IPPs: Uncertainty remains related to renegotiation on tariffs
   IPPs (Gas & Coal)
- Increased focus on Renewable Energy

### **South & Central Africa**

- High dependence on Hydro
- Installed capacity 9GW

#### Angola

- Increase generation capacity: New hydro
- Power sector strongly tied to government

#### Botswana

- Coal IPPs & Renewables
- Solar tender (2x50MW) & smalls
- Renewable energy: Mega Solar

#### Mozambique

- Gas to Power & Hydro
- Decentralised energy eg. Mozal
- Medium size Renewable Energy projects

### DRC

 Decentralised energy opportunities with Mining

#### Namibia

- Growing power sector focus on Renewables (Wind & Solar), Mega Solar
- Decentralised power drive
   Zambia
- Sector reform: Towards cost
- reflective tariffs
- Decentralised energy focus, especially with mining companies
- Diversifying generation mix

#### Zimbabwe

 Decentralised energy - Captive power with mines/ Renewables (and coal)

### China into Africa ....

**East Africa** 

- Average Electrification Rate: ~37%
- High dependence on Hydro
- Installed Capacity: ~8.9 GW

#### Ethiopia

- Renewables (IFC
- Scaling solar)
- Closed market

#### Tanzania

- Significant focus on
   Renewable Energy (mainly
  - Wind power)
- Off-grid solar Uganda
  - GETFIT- RE power projects (1-20 MW), developed by IPPs for a total installed capacity of 170 MW

Renewables

PPA uncertaintly

Kenya ("international darling")

Established IPP market with

operational Solar and Wind

Conversion to gas from HFO

- Significant new capacity, mainly Hydro
- Significant focus on Transmission projects and interconnectors

### **South Africa**

Eskom to decarbonise , The utility is seeking \$10bil to decommission majority of its coal plants by 2050. Conversion of existing plants through Gas and renewables

#### **IPP programs**

- REIPPP- 92 projects (6328MW) R192bn
   low RE tariffs (<60c/kwh)</li>
- Emergency power procurement program (2000MW)
- New REIPPP & Gas to Power (Bd5,6,7 2021/2)
- RMIPP 2000MW bid award Mar'21 FC 2022
- REIPP Round 5 (awarded) FC Q3/4'22

#### **Decentralised Energy opportunities**

- Regulatory changes: New threshold of 100MW for license exemption
- PowerPulse

### IT CAN BE ...

## rica



### SOUTH AFRICA – POWER SECTOR 2022 OPPORTUNITIES





### **ESSENTIALS OF JUST ENERGY TRANSITION IN SOUTH AFRICA**





#### ACCESSIBLE AND AFFORDABLE ELECTRICITY

Millions of South Africans lack access to electricity. All South Africans need access to affordable, low carbon electricity to provide for basic need

#### WHAT SHOULD BE DONE?

- Draft and implement a national lowincome household energy strategy
- Prioritize energy access for those without reliable access to electricity, using renewable energy solutions which are more affordable and accessible
- Increase electricity subsidies for lowincome households

#### CORPORATE AND BUSINESS REFORM

We need to move away from business as usual. Corporations need to prioritize social and environmental issues and must implement tools to reduce emissions, pollutions and waste but also secure decent jobs

#### WHAT SHOULD BE DONE?

- There must be strict legal compliance with all environmental regulations such as air & water pollution, carbon emissions and site rehabilitation along with workplace and employment standards
- Government should monitor and enforce these obligations while the private sector must have their own transition plans, which protect workers

### SHIFT IN OWNERSHIP OF ENERGY

Using renewable energy opens opportunities for more socially or community owned and less corporate or privately owned energy generation

#### WHAT SHOULD BE DONE?

- Support communities in setting up their own energy projects
- Include more women and youth in the energy sector
   Revise South Africa's renewable energy
- Support the shift from a centralized system to a decentralized energy



 Set up programmes for worker placement and re-train workers in coal and other impacted sectors

COMMUNITIES

 Provide training and education for other workers in need of jobs

**EMPOWERMENT OF WORKERS AND** 

Workers and communities should not

shoulder the burden of shifting to a low

carbon economy. We need decent jobs

- Invest in infrastructure in areas in need
- Promote economic diversification and the creation of alternative industries

### ENVIRONMENTAL RESTORATION AND PROTECTION

Modern agriculture, mining and industrial development have degraded the quality of our soil, air and water resources. We have to restore these areas and prevent further damage

#### WHAT SHOULD BE DONE?

- Apply the polluter pays principle, ensuring polluters pay for restoration of degraded ecosystems
- South Africa needs to hold government and companies accountable
- Create space for small scale agriculture which can restore and protect the environment whilst feeding people

### THE PRINCIPLES OF A JUST ENERGY TRANSITION (JET) IN SOUTH AFRICA



#### WE NEED ENERGY DEMOCRACY IN SOUTH AFRICA

system

South Africa needs to move from a monopolised fossil fuel dominated system, without room for meaningful engagement, to a participatory renewable energy system with inclusive decision-making processes. **WHAT SHOULD BE DONE?** 

- Conduct regular public participation and stakeholder consultations that include youth and vulnerable groups
- Draft a joint vision of KET and undertake transparent planning processes
- Set measurable goals and ensure clear accountability
- Implement measures to improve and ensure gender equality
- Educate and raise awareness on energy issues
- Look at related issues such as land and water





### SA POWER SECTOR CONTEXT



IRP2019 sets out future power generation with a shift towards Renewables

- Significant demand supply gap estimated at 5-7GW over medium term;
- A total of 11 017MW of coal plants are to be decommissioned between 2019 and 2030, followed by additional 35 GW from 2030 to 2050;
- Conversion of all current diesel peaking plants to gas is an immediate key priority, Just, timing will be critical. Eskom repurposing tender under way, Just Transition Transaction;
- Gas to Power: 3 000MW (2024 & 2027) Critical to support increased roll out of Renewables to ensure grid stability;
- Presidential Climate Commission identified Gas as a Transitional fuel with a key priority to build stakeholder consensus;
- Distributed generation opportunities as market opens up and regulations are amended, 100MW licensing threshold and Schedule 2 amendments – significant interest from industry;
- Power sector reform and Just Energy Transition considerations towards low cost electricity, job creation, economic growth & long term sustainability.

	Coal	Coal (Decomorosciening)	Nuclear	Hydro	Storage	~	Wind	CSP.	Gas & Dieset	Other (Distributed Generation, CoGen, Biomass, Landfill)
Current Base	37.149		1.860	2 100	1.915	1 474	3 980	300	3.830	499
2019	3 155	2115	-	-	_		244	300		Allestation to
2020	1.433	18.7				114	300			the extent of
1202	1433	12483				300	81.6			the short term capacity and avergy gas.
2022	723					400 1000	3600			
2023	2540					1000	1600			100
2024			1860				3600		1000	500
2025						1000	1600			5.00
2028	1	1219					1800			500
2027	750	- 887					1.600		2000	24049
2028		-485				3800	3 600			500
2029		1.000			\$575	3000	1 600			500
2030		1000		2.500		1.000	1.600			-500
TOTAL INSTALLED CAPACITY By 2030 (MW)		11164	1800	49490	5000	8268	17747	9000	4,080	
% Total installed Capacity (% of MW)	43		2.36	5.84	6.35	10.52	22.53	0.76	8.1	
% Annual Energy Contribution (% of MWh)	58.8		4.5	8.4	3.25	6.3	12.8	0.6	1.9	

Installed Capacity

Committed / Already Contracted Capacity

Capacity Decommissioned New Additional Capacity

Extension of Koeberg Plant Design Life

Includes Distributed Generation Capacity for own use



The South African power sector is set to grow through increased focus on Renewable Energy as tariffs continue to decline as a result of competition and technology advancements. This will drive the need to fast track the roll out of Gas to Power within the power system.



### TOWARDS A SUSTAINABLE POWER SECTOR

### POLICY CERTAINTY AND LONG-TERM PLANNING IMPORTANT DRIVERS



Current IPP programs (announced)

- RMIPP: 2 000MW
- REIPPP:
  - Round 5 (2 600MW)
    - Round 6 (2 600MW)
  - Storage (513MW)
  - Round 7 (1 600MW)
  - Gas to Power: 3 000MW

Eskom Just Transition projects (ca 7,5GW)



- IRP2019 already outdated
- Slow pace of procurement
- Government support
- Grid availability
- Reduced IRRs
- Local content & participation
- Distributed power: Timing & process
- Eskom Just Transition Transaction

### **Immediate Priorities**

- Launch Gas to Power RFP
- Finalize grid upgrade & expansion plans
- RE industrialization & Local devl. plan
- New IRP
- Distributed power implementation
- Climate Change Commission priorities incl:
  - \* Power sector reform (market & tariff)
  - \* RE, Gas & Green H2

#### **Transmission supply Capacity Assessment 2021**



Figure 5: Supply area capacity

### Other key trends and observations:

- Significant competition to fund Renewable projects from DFIs and Commercial Banks with more aggressive funding structures and margin compression across all levels of funding;
- REIPPP round 5 is expected to have lowest tariffs with 104 projects bid (preferred bidders expected to be announced Oct/Nov), noting constraint in Northern Cape which prevented many competitive projects from bidding;
- Focus on Decentralised Energy projects driven by reliability, affordability and predictability of electricity costs, with a significant increase in clients considering procurement processes. Main technologies being considered RE and gas for industrial use. Mining clients are leading with 1,6-2GW RfPs in process
- Standard Bank launching PowerPulse Innovative digital platform that facilitates, funds & optimises Africa's DE supply.

Current procurement of new generation capacity is still slow, whilst funders remain committed.



### SA POWER PROGRAMS

Actual tariffs: Reductions in tariff since 2011 for new wind 90%, solar PV 75% and CSP 43% Results of South African Department of Mineral & Energy REIPPPP



# Market opportunity for developers, investors & financiers

- Financial institutions continue to focus investment towards the power sector, especially green power;.
- Government commitment towards new generation and market development remains critical
- Sector opportunity
  - Total debt funding opportunity of R271bn over next 2 years;
  - Increased competition from commercial lenders, DFIs and pension funds;



Notes: For CSP Bid Window 3 and 3.5, the weighted average of base and peak tariff is indicated, assuming 50% annual capacity factor and 64%/36% base/peak tariff utilisation ratio; BW = Bid Window; Sources: Department of Mineral & Energy's publications on results of first four bidding windows <u>http://www.energy.gov\_za/IPP/List-of-IPP-Prefered-Bidders-Window-three</u> 04Nov/2013.gdt <u>http://www.energy.gov\_za/IPP/Renewables\_IPP\_ProcurementProgram\_WindowTwoAnnouncement\_21May2012.ppt;</u> <u>http://www.ipenewables.co.za/ioquondvidee/WindowTar27</u>;

StatsSA on CPI (http://www.statssa.gov.za/publications/P0141/CPIHistory.pdf); CSIR analysis

Program	RFP to market	Estimated Financial Close	MW	Estimated COD	Estimated Debt Total	Estimated Ancillary Total	Estimated Total Opportunity
RMIPP	2020	H1 2022	2 000	2022/23	R50bn	R21bn	R71bn
REIPP BD 5	Apr-21	H1 2022	2 600	2023	R33bn	R23.5bn	R78.5bn
REIPP BD 6	Jan-22	H1 2023	2 600	2023/4	R55bn	R23.5bn	R78.5bn
Storage	Q1-22	H1 2023	513	2023	R30bn	R13bn	R43bn
			7 213		R190bn	R81bn	R271bn





### SUMMARY OF REIPPP: MARKET SIZE & DEVELOPMENT: EQUITY AND DEBT PERSPECTIVE

### SBSA strategic approach

- Standard Bank continues to participate in Project Financing rounds under the REIPPP and RMIPP (RfP launched SBSA target 30-40% market share) program.
- Competition within this sector has become extremely intense with developers seeking innovative financing solutions to optimise project returns
- Sector strategy: focusing on
  - Increased debt underwrite;
  - Future participation in new REIPPP rounds targeting strong sponsors with track record;
  - Focused equity finance approach aligned with targeted clients and appetite incl BEE;





### **DECENTRALISED ENERGY - SUB SECTOR FOCUS**





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### CASE STUDY:

### SCATEC SOLAR BID DATE 4 REIPPP PROJECTS, ZAR2.29BN, SOUTH AFRICA



### **Considerations:**

Enabling environment predictable licensing process creates confidence: IPP Office & project champion. Government supporting utility/Eskom

(Sirius Solar PV, Dyasons Klip 1 & Dvasons Klip 2) April 2018 ZAR2.29bn 3 x 75MW Solar PV Projects Mandated Lead Arranger, Underwriter & Hedge Provider Standard Bank 6 Scatec

Scatec Solar ASA

obligations;

Experienced developers (EDF, Engie, Enel, Globeleg, Scatec, TotalEnergies)

Lending parameters; local content

### **Standard Bank Involvement**

- Standard Bank was the sole mandated lead arranger and underwriter for the transaction. Standard Bank Also provided long-dated interest rate and currency hedges
- The facilities granted included both Jibar- and CPI senior debt and subordinated debt
- Additional guarantees were also issued by Standard Bank to ESKOM
- The three projects totalling 258MW has a 20 year Power Purchase Agreement with ESKOM and was procured under Round 4 of the Renewable Energy Independent Power Producers Programme (REIPPP)
- Standard Bank brought Liberty Group, Prescient Investment Management. Sanlam Capital Markets and Development Bank of Southern Africa in as additional lenders into the transaction at financial close for an amount of ZAR1.9bn across the projects

#### **Borrower Overview**

- The primary shareholder and developer of the three projects are Scatec Solar ASA
- A long term player, Scatec Solar develops, builds, owns, operates and maintains solar power plants, and already has an installation track record of 1,000MW
- Currently, the company is producing electricity from 322MW of solar power plants in the Czech Republic, South Africa, Rwanda, Honduras and Jordan and another 434MW are under construction
- With an established global presence, the company is growing briskly with a project backlog and pipeline of more than 1.5 GW under development in the Americas, Africa, Asia and the Middle East. Scated Solar is headquartered in Oslo, Norway
- The EPC and O&M contract is being fulfilled by Scatec Solar ASA group entities

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**Project Developer** 

Main Shareholders

Standard Bank Role

Transaction Value

ledged value

Borrower

Purpose

Tenor

Country

**Debt Amount** 

### **Transaction Highlights**

**Financing Summary** 

- These projects were 3 of only 6 projects of the 27 Round 3.5 and Round 4 projects that were signed with unconditional PPAs
- Some of the first projects of this round to reach Financial Close

Scatec Solar AS

Provider

ZAR3.68bn

South Africa

Confidential

COD + 17 years

(RF) & Dyasons Klip 2 (RF)

ZAR2.29bn (ZAR764m x 3)

Scatec Solar AS (42%), Norfund (18%) & Black

Sirius Solar PV Project One (RF), Dyasons Klip 1

Mandated Lead Arranger, Underwriter and Hedge

Design, construction and operation of 3x 75MW sola

photovoltaic projects under Round 4 of REIPPP

Industrialist Investor (35%), BEEE Trust (5%)

- Standard Bank providing CPI debt to Renewable Energy project in SA for first time
- National Treasury support for Eskom payment obligations



# **THANK YOU**

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